HOOPER LUNDY BOOKMAN

ASSOCIATE

HEATHER M. ROMERO

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> "The right strategy depends on more than the legal issues. It requires understanding what matters most to the client, what is at stake beyond the immediate dispute or investigation, and how each decision advances the client's broader objectives."

Heather Romero represents health care providers and other industry clients nationwide in complex civil litigation and government investigations. With substantial experience across both disciplines, Heather helps clients navigate high-stakes disputes, enforcement matters, and regulatory challenges by developing strategies that protect their immediate interests while accounting for broader legal and business consequences.

In her litigation practice, Heather represents both plaintiffs and defendants in complex health care and commercial disputes in state and federal courts across the country, including matters involving reimbursement, contractual disputes, fraud and abuse, and other regulatory issues. She has handled matters throughout the litigation lifecycle, from early case assessment and strategy through pleadings, complex discovery, dispositive motions, expert and witness preparation, and pretrial proceedings. Heather brings a pragmatic approach to litigation, positioning matters for favorable resolution while preparing each case to proceed toward trial when necessary.

Heather also represents clients facing government investigations, enforcement actions, audits, and other regulatory scrutiny. Her experience includes matters involving the False Claims Act, Stark Law, Anti-Kickback Statute, and corresponding state laws. She guides clients through all stages of an investigation, including responding to subpoenas and other government demands, developing the factual record, assessing legal and business risks, and advocating for clients through written submissions and presentations to government authorities.

Across both sides of her practice, Heather starts by listening. Through probing questions and careful analysis, she develops a command of the facts and the pressures shaping the matter. Clients value her ability to distill complicated factual and legal issues into clear advice and practical strategies tailored to their goals.

Whether advocating in court or before government authorities, Heather combines a collaborative approach with a willingness to take firm positions where her clients' interests require it. She looks for common ground with opposing counsel, investigators, and regulators where doing so can advance her client's objectives, while always remaining prepared to press her client's position.

EDUCATION

Harvard Law School, J.D., cum laude, 2019

University of Arizona, B.A., cum laude, 2012

BAR ADMISSIONS

Massachusetts, 2019

CAPABILITIES

PRACTICES

Administrative Law

Compliance

False Claims Act

Fraud and Abuse, Stark, Anti-Kickback Counseling and Defense

Government Investigations

Litigation, Mediation, Arbitration

RECOGNITION

- Best Lawyers, Ones to Watch, Health Care Law, 2026-2027

PROFESSIONAL AFFILIATIONS

- American Bar Association
- American Health Law Association
- Leadership Council on Legal Diversity
- National Hispanic Bar Association

NEWS, INSIGHTS & EVENTS

NEWS Hooper, Lundy & Bookman Secures Dismissal With Prejudice for Federation of State Medical Boards in Physician Speech Lawsuit

NEWS Breaking News ABA Covers HLB Challenge to MassHealth's $1M Recoupment Demand Against Autism Therapy Provider

NEWS Law360 Covers HLB Challenge to MassHealth's $1M Recoupment Demand Against Autism Therapy Provider

NEWS 35 HLB Attorneys Receive Recognition by Best Lawyers in America 2027

INSIGHT HLB's Fraud & Abuse Blog

INSIGHT HLB's Fraud & Abuse Blog

INSIGHT CMS Imposes Nationwide Enrollment Moratoria for Home Health Agencies and Hospices

NEWS HLB Lawyers Published in ABA's Health Law Section

NEWS HLB Files Pro Bono Amicus Brief Defending Access to Lifesaving Vaccines

NEWS 35 HLB Attorneys Receive Recognition by Best Lawyers in America 2026

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