



Heather M. Romero

Associate

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CAPABILITIES

Administrative Law

Compliance

False Claims Act

Fraud and Abuse, Stark, Anti-Kickback Counseling and Defense

Government Investigations

Litigation, Mediation, Arbitration

EDUCATION

Harvard Law School, J.D., cum laude, 2019

University of Arizona, B.A., cum laude, 2012

BAR ADMISSIONS

Massachusetts, 2019

“Complex healthcare litigation and investigations are like puzzles in that you need to acquire all the pieces to get a complete picture of the facts and issues. Only after you’ve done that can you effectively counsel and advocate for your client.”

With ample and diverse experience handling all stages of litigation and every aspect of internal and governmental investigations, Heather Romero delivers advocacy and counsel that aligns with and advances the interests of her health care clients. Approaching all matters holistically, she is adept at developing strategies that effectively address both immediate concerns and broader, long-term impacts.

Heather focuses her current practice on defending providers and other health care clients in complex litigation, investigations, and audits involving claims of fraud and abuse, including issues arising under the False Claims Act, Stark Law, anti-kickback statute, and corresponding state laws. Through active listening, probing questions, and careful analysis, she works closely with clients to acquire a complete picture of the underlying facts as well as an understanding of their priorities and goals. This forms the foundation for Heather’s counsel, which clients value for its clarity and focus.

An effective advocate in court and administrative forums, Heather has been involved throughout all stages in the investigation and litigation lifecycle, including presenting to government authorities, drafting pleadings and dispositive motions, conducting discovery, and preparing for trial. Her ability to find common ground with and address the concerns of opposing counsel, investigators, and regulators while also staunchly protecting her client’s interests facilitates her ability to reach early and favorable resolutions. In all her work, Heather is driven by the desire she shares with her clients to improve and expand access to health care.

Recognition

- Best Lawyers, Ones to Watch, Health Care Law, 2026

Professional Affiliations

- American Bar Association

- Leadership Council on Legal Diversity

News

- HLB Lawyers Published in ABA's Health Law Section
- HLB Files Pro Bono Amicus Brief Defending Access to Lifesaving Vaccines
- 35 HLB Attorneys Receive Recognition by Best Lawyers in America 2026
- HLB Selects Taryn Reid and Heather Romero for 2025 LCLD Pathfinder Program
- HLB Welcomes Associate Heather Romero

Insights

- HLB's Fraud & Abuse Blog
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- CMS Imposes Nationwide Enrollment Moratoria for Home Health Agencies and Hospices
- DOJ Orders Investigations into Gender-Affirming Care for Minors
- Steward Fallout Results in New Tools for Regulators in Massachusetts